## Financial Plan Update Board of Directors

April 22, 2021



#### Why we are here

No action requested today; information only

- Long-Range Financial Plan projections
- Updated affordability gap projections



#### **Executive Summary**

Program remains unaffordable without realignment, updated affordability gap projected at \$7.9B, down from \$11.5B, mainly due to:

- \$4.6B increase in projected tax revenue through 2041, uncertainty remains high (long term revenue loss projected at \$1.5B)
- > \$527M increase in American Rescue grants
- \$595M higher projected capital cost mainly due to updated capital cost inflation, project cashflow, and infill stations cost estimates

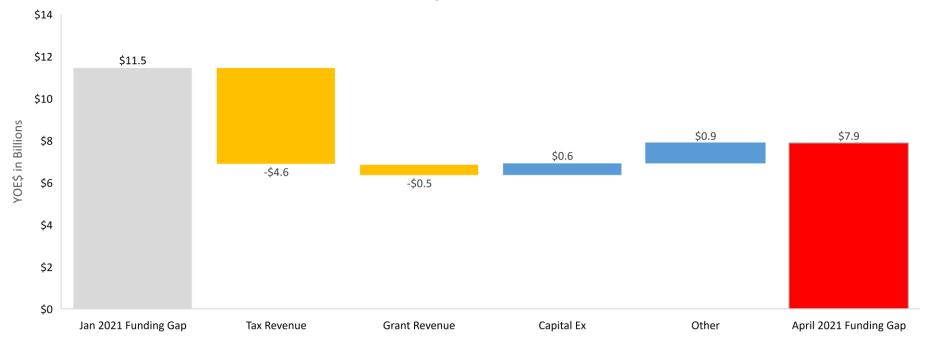


Key Takeaway Updated affordability gap projected at \$7.9B, down from \$11.5B, program remains unaffordable without realignment

#### **Major Changes in Plan Assumptions**

Jan 2021 vs April 2021

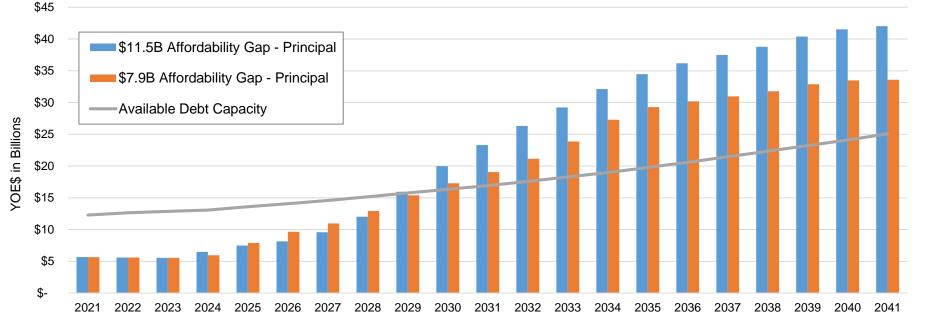
Change 2017-2041





# Affordability gap narrower; Program Remains Unaffordable

#### Affordability Gap Comparison \$11.5B vs \$7.9B





**Tax Revenues** \$4.6B increase in projected tax revenue through 2041, uncertainty remains high (long term revenue loss projected at \$1.5B)

#### Improved tax revenue outlook

- Additional Stimulus Funding Dec 2020 & March 2021 stimulus.
- Vaccine availability/economic reopening moved forward from mid-2022 to mid-2021.
- 5 additional months of actual tax collection data since fall 2020 update.
- Latest national and regional economic indicators.



#### \$1.5B projected long term tax revenue loss

- Tax revenue loss projection improved by \$4.6B (from Fall 2020 forecast of \$6.1B, to \$1.5B).
- Revenue trend is consistent with what is being forecasted by the State and other local jurisdictions.
- Long term forecast still below pre-COVID levels, uncertainty remains.



### **Grants** \$527M increase in assumed American Rescue grants

#### **Update on Additional Revenue Pursuit**

#### **April 2021 Federal Grant Updates**

- \$527M American Rescue Plan funding
  - \$275M formula
  - \$253M for Federal Way and Lynnwood Extensions

#### **State Grant Updates**

No new revenue from State



**Capital Costs** \$595M higher projected capital cost mainly due to updated capital cost inflation, project cashflow, and infill stations cost estimates

# Inflation and Project Cashflow Update main driver for Capital Cost forecast Changes

- \$1.2B increase from updated inflation adjustment +\$1.2B
  - Construction Cost Index: +\$1.03B
  - Consumer Price Index: +\$0.13B
- \$716 decrease from project cashflow updates
  - 2020 year end spending
  - More precise project cashflow



### \$154M increase in infill Station cost estimates

NE 130<sup>th</sup> Street Station (\$64M estimate increase)

Design progression from 30% to 60%, higher estimate mainly due to:

- Cost premium for construction around live rail operations
- Desired choices to improve rider experience

Similar cost pressures anticipated, and assumed on other infill stations:

Graham Street Station (\$12M estimate increase) Boeing Access Road Station (\$78M estimate increase)



Key takeaways, Risks, and Management Considerations

#### Key Takeaways and Risks

- 1. Affordability gap narrowed from \$11.5 to \$7.9B. Program remains unaffordable without realignment.
- 2. Long-range financial projections remain uncertain:
  - Tax revenue forecast fluctuates with economic cycles.
  - Capital projects not in construction are at very early stage.
  - Purchased transportation cost growth consistently higher than the rate assumed in the ST2/3 plan. It could add \$1B additional cost to the plan if cost growth not contained.



#### **Key Considerations**

- Project scope discipline remains imperative.
- Contain purchased transportation cost growth to ensure long term affordability.
- Continue to pursue additional Federal, State and local funding and financing opportunities to increase financial capacity.







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